



Columbia Colstor, Inc.

**Mr. Ward Ristau
PermaCold Engineering, Inc.
3005 N.E. Argyle
Portland, OR 97211**

05-10-95

Dear Ward:

I am writing on behalf of myself and Columbia Colstor to express our thanks to you for the fine job your company did in designing and managing construction of the refrigeration system for the new IQF tunnel at our Quincy facility. The system was operating on schedule within the budget even though the project was fast-track and involved many pump downs and tie-ins to the existing system. Your office and field personnel provided excellent leadership to the project and responded to all issues in a timely manner.

Refrigeration work was the largest portion of the total project cost and PermaCold set a good example of project management and quality control. You kept a very clean work place, observed the policies of Colstor and Simplot and got along very well with other contractors and our production people.

I would like to acknowledge the contributions of Randy Cieloha, Dale Dudley and your crew to the project. They were competent, reliable, hard working and really cared about quality and safety. It was a pleasure to work with you and your organization.

In short it was a project to be proud of and I am glad to have been associated with it. Congratulations to your team for an outstanding performance.

wish you success in all your business endeavors.

Sincerely,

**Timothy W. Luke
Corporate Engineer
Columbia Colstor, Inc.**